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PAGE NO. 3

specific recommendations were needed for the president's Consideration. And directed that these recommendations be drawn up by cia in cooperation with the departments of state and defense. The DCI asked me to oversee the preparation of THE COMMUNITY RESPONSE TO THIS WHITE HOUSE REQUEST.

(3) IN DIRECT CONVERSATION, I SUGGESTED THAT THE REQUESTED PAPER AND RECOMMENDATIONS BE PREPARED BY A SLIGHTLY EXPANDED VERSION OF THE SAME AD HOC INTERAGENCY COMMITTEE THAT MEMMAKRERARD HAD PREPARED THE 16 JULY Study and was already working on the problem. Dr. Kissinger CONCURRED AND EXPLAINED IN DETAIL WHAT WAS WANTED. GIVING POLICY QUIDANCE TO OUR EFFORTS AND IN THE PROCESS SOMEWHAT BROADENING OUR TERMS OF REFERENCE. WE ARE TASKED WITH analyzing all of the US Covernment's present exports that COLUECT INTELLIGENCE ON THE FLOW OF NORTH VIETNAMESE MANPOWER, AND LOGISTIC SUPPORT TO THE STRUGGLE IN SOUTH VIETNAM. ON THE males of this analysis, we are to opper bycommendations for (1) THE PARAMETERS OF CURRENT PROGRAMS AND ASSET ALLOCATIONS AND (2) ADDITIONAL PROGRAMS. TECHNIQUES OR COLLECTION EFFORTS THAT COULD IMPROVE THE

CUANTITY, QUALITY OR TIMELINESS OF THE US GOVERNMENT'S

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PAGE NO. 4 25X1.

INTELLIGENCE ON THESE TOPICS.

(4) DR. KISSINGER EXPLAINED THAT WE SHOULD HAVE NO INHIBITIONS WITH RESPECT TO THE SCALE, SCOPE OR NATURE OF OUR RECOMMENDATIONS TO HIGHER LEVELS ON EITHER IMPROVEMENTS IN THE MIX OF CURRENT EFFORTS OR IN ADDITIONAL EFFORTS OF DEMONSTRABLE POTENTIAL VALUE. HE MADE IT VERY CLEAR, HOWEVER, THAT THE COMMITTEE WAS TO PRESENT ITS RECOMMENDATIONS AS A GRADED SERIES OF OPTIONS RATHERTHAN IN THE FORM OF A SINGLE "ACCEPT OR REJECT" PACKAGE.

OF REPRESENTATIVES FROM APPROPRIATE COMPONENTS OF DIA, NSA, STATE AND THE AGENCY PLUS REPRESENTATIVES OF OASD/SYSTEMS ANALYSIS, MYMYSE ICS/SACSA, 1-3 (JRC), DCPG, AFXOP, AFNIC AND AFNIN. THE COOPERATIVE SPIRIT AND EMERGY WITH WHICH ALL MEMBERS HAVE STICKED IN, KEEPING THEIR EYES CONSTANTLY FOCUSED ON THE NATIONAL INTEREST, HAS BEEN BOTH CRATIFYING AND REPRETENING. WE OPVIOUSLY HOPE TO FRODUCE A CONSENSUS PAPER THAT SAYS SOMETHING MEANINGFUL AND WORTHWHILE. THE RIGHT TO DISSENT (I. E., TAKE FOOTNOTES IN THE FINAL PRODUCT) WILL OF COURSE BE SCRUPULOUSLY PRESERVED IF IRRECONCILABLE DIFFERENCES DEVELOP, BUT NONE HAVE YET MATERIALIZED.

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(6) IN OUR INITIAL DISCUSSIONS, THE COMMITTEE STIFTLY
AGREED THAT WE WERE REALLY LOOKING AT TWO RELATED BUT
DIFFERENT INTELLIGENCE PROBLEMS: PERSONNEL INFILTRATION AND
SUPPLY OR LOGISTICS INFILTRATION. THE FORMER WAS PRIMARILY A
PROBLEM IN THAT THE BULK OF OUR PRECISE, DETAILED
INTELLIGENCE WAS COMINT REX DERIVED AND IF OU
COULD BE MADE TOTALLY ADEQUATE THIS INTELLIGENCE
PROBLEM WOULD BE LARGELY SOLVED. LOGISTICS INFILTRATION WAS
A MORE COMPLEX MOSAIC. ESSENTIAL PIECES WERE PROVIDED BY A
VARIETY OF SOURCES: COMINT, PHOTOGRAPHY, SENSORS, CROUND
OBSERVERS, AGENT PENETRATIONS OF CONTROL OFFICES, ETC.
FURTHERMORE, THERE WERE TO TWO LOCISTIC SUPPORT SYSTEMS TO
CONSIDER, I.E., LAOS-DOWN AND KNAWA CAMBODIA (SIHANOUKVILLE)-UP.
WE DECIDED TO START BY ATTACKING THE VARIOUS FIEGES OF THE TOTAL
CRUBLEM SEPARATELY, SEEING WHAT COULD BE DONE WITHIN THE
PARAMETERS OF CURRENT EFFORTS AND THEN LOOKING TO POZENTIAL OF
FRUITFUL ADD-ONS.
(7) IN LINE WITH THE THINKING OUTLINED ABOVE, THE OVERALL
GROUP HAS BROKEN INTO THREE SUBCOMMITTERS, TWO OF VHOSE
TASKS ARE STRIKINGLY SIMILAR TO THOSE OF THE ICG STUDY GROUPS
NOW MEETING AT CINCPAC. ONE OF OUR SUBCOMMITTEES (NEA, CIA,
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PAGE NO. 25X1

THE THIRD GROUP IS FOCUSED ON

THE ENEMY'S LOCISTICS SYSTEM. IT PROMPTLY SUBDIVIDED ITSELF INTO THREE SUB-GROUPS: ONE LOCKING AT THE LACS SYSTEM, ONE AT THE CAMBODIA SYSTEM AND ONE CANVASSING NEW HARDWARE OR COLLECTION TECHNIQUES.

- SUBCOMMITTEES WILL BE REVIEWED AND DISCUSSED BY THE WHOLE COMMITTEE ON 19 FEBRUARY. IAAM SURE WE WILL NEED AT LEAST ONE MORE GO-AROUND AT THE SUBCOMMITTEE LEVEL BEFORE WE BEGIN COMMENTED INTO A CHICLE PARTY. WE HAVE NO FINITE OTABLINE DUT ARE UNDER THE QUE TO SUND THE COMPLETED STUDY AND PECOMMENDATION OPTIONS PACKAGE FORWARD AS SOON AS PURSUELD.
- (9) ONE OF THE FIRST OPSERVATIONS I MADE FROM THE CHAIR AT OUR INITIAL MEETING WAS THE ESSENTIAL IMPORTANCE OF HAVING THE VIEWS OF ALL CONCERNED FIELD COMPONENTS, ESPECIALLY MAGY

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ARD GINCPAC, ADEQUATELY VOICED, CONSIDERED AND REPLIEUTED IN OUR FINAL SUBMISSION. COMMITTEE ASSENT ON THIS SCORE WAS IMMEDIATE AND UNANIMOUS. THE MAIN BUJECT OF THIS MESSAGE IS TO APPRISE YOU. AND GENERAL KEEGAN, OF DEVELOPMENTS IN ORDER TO SOLICIT YOUR THOUGHTS ON THE OPTIMUM MODE OF OBTAINING THE NECESSARY MACY AND CINCPAC INPUTS. I REALIZE THERE ARE A number of complex guestions here involved. Including valid Considerations of military staff procedure and protocol. I am CERTAINLY OPEN TO ANY SUGGESTIONS YOU OR GENERAL KEE KEEGAN MAY WANT TO OFFER, THROUGH ANY CHANNEL. WE COULD SEND REFERENCE PRELIMINARY DRAFTS OF THE COMBINED PAPER TO CINCPAC AND MACY FOR COMMENT OR I. AT LEAST, WOULD WELCOME THE PARTICIPATION OF MACY AND CINCPAC OFFICERS IN THE WORK OF OUR WASHINGTON COMMITTEE. I WOULD APPRECIATE RECEIVING YOUR TROUGHTS ON THIS There as soon as you can conveniently to anomit there.

THE SIDE ED, I AM ASSING MY COLUMN CONCERN WITH THE MATTERS

THE COVE COHES OF THIS MESTACE TO

THANK YOU AGAIN FOR YOUR TIME AND COURTESY LAST

DECEMBER. WITH BEST PERSONAL REGARDS.

KNEWN END OF MESSAGE

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